



**Chris Murray, MCIP RPP**  
City Manager

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August 17, 2021

Timothy Murphy  
Chair, Toronto Community Housing Corporation Board

Sue Graham-Nutter  
Chair, Toronto Public Library Board

Jaye Robinson,  
Chair, Toronto Transit Commission

Jim Hart  
Chair, Toronto Police Services Board

Dear Sir/Madam,

**Re: SafeTO: Toronto's Ten-Year Community Safety and Well-Being Plan**

On July 14, 2021, Toronto City Council adopted [2021.EX25.4: SafeTO: Toronto's Ten-Year Community Safety and Well-Being Plan](#), including the following direction:

8. City Council forward the SafeTO report to the Boards of Directors of Toronto Community Housing Corporation, Toronto Public Library and Toronto Transit Commission, and the Toronto Police Services Board and City Council request the Boards to adopt the SafeTO Plan through a Board resolution and to partner with the City of Toronto on the SafeTO Implementation Plan.

SafeTO represents a fundamental shift in the way that the City of Toronto thinks about community safety and well-being, refocusing efforts on prevention and addressing the root causes of issues that negatively impact community safety. I would first like to thank you and your teams for your engagement in the development of SafeTO. Our collaboration to date demonstrates that working across our institutions is the only way to bring about a safe Toronto that promotes and celebrates the well-being and resilience of all.

SafeTO provides a roadmap by which the City and social systems that serve Torontonians, such as community services, healthcare systems, education systems, justice systems, police and businesses, can work collaboratively across different sectors and across governments to support community safety and well-being. The Plan will drive 26 priority actions across seven strategic goals:

- reduce vulnerability;
- reduce violence;
- advance truth and reconciliation;
- promote healing and justice;
- invest in people;
- invest in neighbourhoods; and
- drive collaboration and accountability.

The City cannot make this shift alone. Further to City Council's direction above, I ask that you adopt the SafeTO Plan through a Board resolution, and advise the City once this has been done. We are also looking for the continued support of your organizations on the development of the implementation plan that will be presented to City Council in December 2021. The SafeTO implementation plan will detail the timelines, structures and steps required to advance the SafeTO goals and priority actions, including a SafeTO Investment Approach, Governance Structure, Intergovernmental Strategy and Indicator Framework.

If you have any questions on SafeTO, please contact Scott McKean, Manager, Community Safety & Wellbeing Planning at [scott.mckean@toronto.ca](mailto:scott.mckean@toronto.ca); 647-828-5985. We would be pleased to arrange for a briefing (either virtually or in-person) of appropriate staff in your organizations.

I thank you for your ongoing cooperation and look forward to our continued partnership in advancing SafeTO.

Sincerely,



Chris Murray  
City Manager

- c: Mayor John Tory  
Jag Sharma, President and CEO, Toronto Community Housing Corporation  
Vickery Bowles, City Librarian, Toronto Public Library  
Rick Leary, CEO, Toronto Transit Commission  
James Ramer, Interim Chief, Toronto Police Service  
Ryan Teschner, Chief Administrative Officer, Toronto Police Services Board  
Tony Veneziano, Toronto Police Service  
Tom Azouz, Interim Deputy City Manager, Community & Social Services  
Denise Andrea Campbell, Executive Director, Social Development, Finance and Administration  
Sandra Rodriguez, Director, Intergovernmental & Agency Relations